WESTBANK HOMEOWNERS ASSOCIATION, INC. Monthly Meeting of the Board of Directors November 21, 2011

- 1. Establish a Quorum
- 2. Approval of Minutes
- 3. Treasurer's Report
- 4. Security Report
- 5. Community Awareness Report
- 6. Old Business
- 7. New Business
- 8. Homeowner Input
- 9. Adjournment of Meeting

WESTBANK HOMEOWNERS ASSOCIATION, INC. MEETING OF THE BOARD OF DIRECTORS October 17, 2011

STATE OF TEXAS § MINUTES COUNTY OF HARRIS §

The Westbank Homeowners Association's Meeting of the Board of Directors was held on October 17, 2011 at the Association clubhouse, 8303 West Road. Mrs. Paulann Alleman called the meeting to order at 7:35 p.m. after establishing that a quorum of the Directors was present. Other Board Members present at the meeting were Mark Cisneros, Virginia Hurlbut, Shiver Nolan and James Phillips. Also present were Tom Garth and Kathy Okulewicz representing Synergy Management Services.

MINUTES – Ms. Hurlbut made a motion to approve the Minutes of the September 19, 2011 Monthly Meeting as written. The motion was seconded by Ms. Nolan and approved with all in favor.

TREASURER'S REPORT – Mr. Garth reviewed the Profit & Loss, Budget vs. Actual figures for September 2011. He advised that the Association was about right at the budget figures for the month, and provided some details on the monthly expenses.

Mr. Garth gave information on the bank balance and total of the outstanding loans. He advised that the collections were again ahead of the same period from previous years. Mrs. Alleman asked when the Association would be changing banks for the loan. Mr. Garth advised that he was checking into another financial institution and would give this information to the Board once received.

Mr. Cisneros made a motion to approve the Treasurer's Report for September 2011 as presented. Ms. Hurlbut seconded, and the motion was approved with all in favor. **NEIGHBORHOOD WATCH REPORT** – Mrs. Alleman advised that the Harris County Sheriff's Department revised how they will assign deputies, and there was a county-wide bid to compete for the contract deputy slots. The Sheriff's Department outlined the criteria for seniority. The result is that effective January 1, 2012 Carriage Lane will have different deputies. The Deputies presently working in Carriage Lane will meet with their replacements and turn over information, records, etc. Mrs. Alleman was advised that the cost of the Contract for the deputies would not be increasing for 2012. There was a brief discussion regarding the replacement deputies.

Mrs. Alleman reviewed the Neighborhood Watch Report statistics for September 2011, and provided details on some of the reports.

Mr. Phillips asked if it would be possible to get unmarked police cars assigned to Carriage Lane. Mrs. Alleman will check whether this is possible or not.

COMMUNITY AWARENESS - Mrs. Alleman advised that National Night Out was a success, and noted that the Sheriff's Department had a good presence at the event.

Mrs. Alleman advised that the Board was approached about starting activities for seniors, such as games or cards, etc. She asked that residents give this some thought and let her know if they have any ideas.

The Board agreed that the Holiday Craft Day would be held again this year as it has been getting larger turnouts each year. There was a brief discussion about Craft Day, which will be held in December.

NEW BUSINESS - Mr. Garth advised that he had been contacted regarding an offer to purchase or lease a piece of property in Carriage Lane. Mr. Garth noted that this was a preliminary discussion, and the interested party may contact the HOA after further investigation.

Mr. Garth responded to a resident's inquiry and advised that it is not possible to install speed bumps in unincorporated Harris County, and that the City of Houston is in the process of removing them.

There was a discussion on options to spruce up the esplanades, including possibly planting new trees. Mr. Phillips will look into how many trees could be planted.

Mr. Phillips advised that a pipeline company has hired a landscaping firm to remove every tree / bush / growth covering their pipeline in order to make it visible from the air for inspection.

There being no further business, Mr. Phillips moved that the Meeting be adjourned. The motion was seconded by Ms. Nolan and passed with all in favor. The Meeting was adjourned at 8:35 p.m.

Secretary

WESTBANK HOMEOWNERS ASSOCIATION Executive Session October 17, 2011

Immediately following the regular monthly meeting, the Board of Directors held a brief Executive Session, which was called to order at 8:40 p.m.

Mr. Phillips inquired when the HOA gets the money back for the Attorney Fees. Mr. Garth advised that the HOA gets the money back when the homeowner pays.

There was a discussion regarding possibly raising the annual maintenance fees to be sure the Association would have sufficient funds to cover the court cases.

Ms. Nolan noted that the HOA may have to increase the fees to cover the cost of taking people to court in light of the new deed restrictions, as there would be more court cases. She inquired about the turnaround on these, and Mr. Garth advised that it typically takes 6 months. Mr. Garth advised that he put extra funds in other areas of the budget, for example \$45,000 in Community Events, and this money could be used for the court costs. Mr. Garth advised that there were 15 high-priority cases being prepared for Board (James & Mark) visits. He then gave a brief overview of how the cases are chosen for legal action. Mr. Garth advised that it takes about 5 - 6 hours to do a full drive-through, and noted that Block Captains could help with this.

Mr. Garth advised that he sent 105 letters to homeowners regarding court action and about 1/3 of those paid up by the deadline. He gave details of the required 'notification with fine'. Mr. Garth noted that in his opinion having the fine process will reduce the number of lawsuits. Mr. Garth said that the vast majority of 2012 legal fees will be for "Collection" matters, as opposed to "Deed Restriction Enforcement."

Mr. Phillips advised that the County put a sidewalk on West Road, but many of the homeowners are not mowing the strip of grass on the outside of the sidewalk. Mr. Garth will check on this.

There was a discussion on where tree mulch was dumped. Mr. Phillips would like to leave a mound by the back gate to keep people from driving back there. He advised that Ms. Custer had made a deal with the homeowners to mow back there, however the County Flood Control can do that mowing. Mr. Phillips will keep the pipe gate locked and leave the mulch there.

November, 2011 DIRECTOR's Package

Mr. Phillips was advised by a company which plants trees that November is a good time for planting. He will work on getting a tree list and see how many trees he can get for a good price; perhaps 7 this year and 7 at the beginning of 2012.

After further discussion the Board members present voted unanimously to keep the annual maintenance fees at \$350.

Mr. Phillips asked if the money owed to the HOA from previous years is deposited into the Operating budget. Mr. Garth advised that money is always being received for old debts and it goes into the same account.

There was a short discussion on paying down the loans.

There was a discussion on the brick wall at the fence. Mr. Phillips would like to take down the bricks and put up wrought iron, possibly taking 2 side walls down and leaving the 1 in the center. Mr. Garth agreed that the brick wall is very dated and should be replaced. Mr. Phillips will check into this.

Mr. Phillips will follow up on the water heater repair.

9:20 PM

++

1:05 PM 11/18/11 Accrual Basis

Westbank Homeowners Association, Inc.

Profit & Loss Budget vs. Actual

October, 2011 & Y.T.D.

TOTAL							
Oct 11	Budget	\$ Over Budget	% of Income	Jan - Oct 11	Budget	\$ Over Budget	% of Income
35,196.00	35,196.00	0.00	0.0%	370,923.00	370,923.00	0.00	0.0%
1,250.00	625.00	625.00	1.04%	1,250.00	3,750.00	-2,500.00	-0.47%
16.00	300.00	-284.00	-0.48%	624.00	767.00	-143.00	-0.03%
11,991.00	11,991.00	0.00	0.0%	119,910.00	119,910.00	0.00	0.0%
24.01	41.00	-16.99	-0.03%	503.34	410.00	93.34	0.02%
0.00	0.00	0.00	0.0%	81.00	250.00	-169.00	-0.03%
0.00	0.00	0.00	0.0%	0.00	125.00	-125.00	-0.02%
125.00	0.00	125.00	100.0%	9,755.00	10,000.00	-245.00	-0.05%
10,634.00	834.00	9,800.00	16.38%	21,140.00	10,832.00	10,308.00	1.96%
0.00				40.00			
0.00	500.00	-500.00	-0.84%	0.00	4,500.00	-4,500.00	-0.85%
57.43	540.00	-482.57	-0.81%	147.97	5,400.00	-5,252.03	-1.0%
0.00	500.00	-500.00	-0.84%	960.00	3,000.00	-2,040.00	-0.39%
550.00	166.00	384.00	0.64%	1,900.00	1,660.00	240.00	0.05%
24,649.35	15,497.00	9,152.35	15.29%	156,319.46	160,604.00	-4,284.54	-0.81%
59,845.35	50,693.00	9,152.35	15.29%	527,242.46	531,527.00	-4,284.54	-0.81%
0.00	0.00	0.00	0.0%	76.36	100.00	-23.64	-0.0%
483.00							-0.13%
916.00					,		0.03%
0.00	0.00	0.00	0.0%	0.00		-100.00	-0.02%
				11.090.81			-1.06%
				925.50		505.50	0.1%
				33.00		-67.00	-0.01%
							0.0%
				,	,		-0.05%
							0.0%
0.00				92.19			0.0%
0.00	0.00	0.00	2.0.70				0.07
6,513.41	3,240.00	3,273.41	5.47%	27,021.31	32,950.00	-5,928.69	-1.12%
280.52	1 666 00	-1 385 48	-2 32%	14 527 89	16 660 00	-2 132 11	-0.4%
280.52	1,666.00	-1,385.48	-2.32%	14,527.89	16,660.00	-2,132.11	-0.4%
	35,196.00 1,250.00 16.00 11,991.00 24.01 1.91 0.00 125.00 10,634.00 0.00 57.43 0.00 57.43 0.00 550.00 24,649.35 59,845.35 59,845.35 0.00 483.00 916.00 0.00 4,526.49 0.00 4,526.49 0.00 587.92 0.00 6,513.41	$\begin{array}{c ccccc} 35,196.00 & 35,196.00 \\ 1,250.00 & 625.00 \\ 16.00 & 300.00 \\ 11,991.00 & 11,991.00 \\ 24.01 & 41.00 \\ 1.91 & & & & & & & & & & & & & & & & & & &$	$\begin{array}{c ccccc} 35,196.00 & 35,196.00 & 0.00 \\ 1,250.00 & 625.00 & 625.00 \\ 16.00 & 300.00 & -284.00 \\ 11,991.00 & 11,991.00 & 0.00 \\ 24.01 & 41.00 & -16.99 \\ 1.91 & & & & & \\ 0.00 & 0.00 & 0.00 \\ 0.00 & 0.00 & 0.00 \\ 125.00 & 0.00 & 125.00 \\ 10,634.00 & 834.00 & 9,800.00 \\ 0.00 & 500.00 & -500.00 \\ 0.00 & 500.00 & -500.00 \\ 57.43 & 540.00 & -482.57 \\ 0.00 & 500.00 & -500.00 \\ 550.00 & 166.00 & 384.00 \\ 24,649.35 & 15,497.00 & 9,152.35 \\ 59,845.35 & 50,693.00 & 9,152.35 \\ 59,845.35 & 50,693.00 & 9,152.35 \\ \end{array}$	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$	$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$

Westbank HOA, Inc.

November, 2011 DIRECTOR's Package

1:05 PM 11/18/11 Accrual Basis

Westbank Homeowners Association, Inc.

Profit & Loss Budget vs. Actual

October, 2011 & Y.T.D.

	TOTAL							
	Oct 11	Budget	\$ Over Budget	% of Income	Jan - Oct 11	Budget	\$ Over Budget	% of Income
CONTRACT SERVICES								
Exterminating	0.00	0.00	0.00	0.0%	193.76	300.00	-106.24	-0.02%
Patrol Services	15,988.00	15,988.00	0.00	0.0%	159,880.00	159,880.00	0.00	0.0%
Patrol Services - Overtime	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.0%
Patrol Services - Equipment	0.00	0.00	0.00	0.0%	39.38	250.00	-210.62	-0.04%
Pool Contract Management	600.00	668.00	-68.00	-0.11%	37,260.00	43,664.00	-6,404.00	-1.22%
Association Management	3,590.00	3,570.00	20.00	0.03%	35,970.00	35,700.00	270.00	0.05%
Mosquito Fogging	0.00	420.00	-420.00	-0.7%	0.00	2,500.00	-2,500.00	-0.47%
Total CONTRACT SERVICES	20,178.00	20,646.00	-468.00	-0.78%	233,343.14	242,294.00	-8,950.86	-1.7%
DEED RESTRICTION ENFORCEMENT								
Force Mows	120.00	0.00	120.00	100.0%	1,160.00	3,000.00	-1,840.00	-0.35%
Total DEED RESTRICTION ENFORCEMENT	120.00	0.00	120.00	100.0%	1,160.00	3,000.00	-1,840.00	-0.35%
MAINTENANCE EXPENSE								
Groundskeeping Mgmt								
Landscaping Contract	3,400.00	3,500.00	-100.00	-0.17%	31,470.00	31,100.00	370.00	0.07%
Misc. Grounds Maintenance	4,725.00	208.00	4,517.00	7.55%	7,755.57	2,084.00	5,671.57	1.08%
Shrubbery	0.00	83.00	-83.00	-0.14%	255.00	834.00	-579.00	-0.11%
Total Groundskeeping Mgmt	8,125.00	3,791.00	4,334.00	7.24%	39,480.57	34,018.00	5,462.57	1.04%
Curb Numbering	0.00	0.00	0.00	0.0%	0.00	15,000.00	-15,000.00	-2.85%
Tennis Court	0.00	0.00	0.00	0.0%	0.00	1,000.00	-1,000.00	-0.19%
Sprinkler System	0.00	292.00	-292.00	-0.49%	2,574.00	2,920.00	-346.00	-0.07%
Recreation Center	0.00	208.00	-208.00	-0.35%	1,840.97	2,080.00	-239.03	-0.05%
Clubhouse	0.00	125.00	-125.00	-0.21%	363.76	1,250.00	-886.24	-0.17%
Total MAINTENANCE EXPENSE	8,125.00	4,416.00	3,709.00	6.2%	44,259.30	56,268.00	-12,008.70	-2.28%
POOL EXPENSES								
Pool Pump Repair	0.00	208.00	-208.00	-0.35%	2,243.80	2,080.00	163.80	0.03%
Pool Repairs	880.55	167.00	713.55	1.19%	16,882.30	13,499.00	3,383.30	0.64%
Swimming Identification	0.00	0.00	0.00	0.0%	1,689.98	1,000.00	689.98	0.13%
Pool Expenses	0.00	0.00	0.00	0.0%	2,300.00	500.00	1,800.00	0.34%
Pool Chemicals	0.00	0.00	0.00	0.0%	0.00	1,000.00	-1,000.00	-0.19%
Pool Supplies/Equipment	0.00	0.00	0.00	0.0%	1,011.10	500.00	511.10	0.1%
Total POOL EXPENSES	880.55	375.00	505.55	0.85%	24,127.18	18,579.00	5,548.18	1.05%
PROFESSIONAL EXPENSES								
Attorney Collection Fees								
Court Costs	884.00	0.00	884.00	100.0%	884.00	0.00	884.00	100.0%
bank HOA, Inc.	NOV	vember, 20	11 DIREC	UK S Pac	kage			

Page 8

Westbank Homeowners Association, Inc.

Profit & Loss Budget vs. Actual

October, 2011 & Y.T.D.

						тот	ſAL	
	Oct 11	Budget	\$ Over Budget	% of Income	Jan - Oct 11	Budget	\$ Over Budget	% of Income
Title Searches	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.0%
Atty Deed Restriction Fee	0.00	500.00	-500.00	-0.84%	0.00	4,500.00	-4,500.00	-0.85%
Corporate Legal Fees	0.00	0.00	0.00	0.0%	0.00	500.00	-500.00	-0.1%
Atty Collection Fee	9,000.00	834.00	8,166.00	13.65%	19,760.00	10,832.00	8,928.00	1.69%
Total Attorney Collection Fees	9,884.00	1,334.00	8,550.00	14.29%	20,644.00	15,832.00	4,812.00	0.91%
Management Collection Fees								
3 Payment Option Service Fees	16.00	300.00	-284.00	-0.48%	576.00	767.00	-191.00	-0.04%
Forced Mow Admin Trip Chgs	0.00	0.00	0.00	0.0%	0.00	500.00	-500.00	-0.1%
NSF Check Service Fees	25.00	0.00	25.00	100.0%	55.00	150.00	-95.00	-0.02%
Collection Fees	920.00	0.00	920.00	100.0%	4,307.00	10,000.00	-5,693.00	-1.08%
Total Management Collection Fees	961.00	300.00	661.00	1.11%	4,938.00	11,417.00	-6,479.00	-1.23%
Translations	0.00				25.00			
Audit - Tax Preparation	0.00	0.00	0.00	0.0%	2,200.00	2,400.00	-200.00	-0.04%
Dues & Subscriptions	0.00	0.00	0.00	0.0%	115.00	350.00	-235.00	-0.05%
Total PROFESSIONAL EXPENSES	10,845.00	1,634.00	9,211.00	15.39%	27,922.00	29,999.00	-2,077.00	-0.39%
TAX & INSURANCE								
D & O Insurance	333.00	333.00	0.00	0.0%	3,330.00	3,330.00	0.00	0.0%
TCPP & Umbrella Insurance	1,875.00	1,875.00	0.00	0.0%	18,750.00	18,750.00	0.00	0.0%
Uninsured Auto Insurance	20.00	20.00	0.00	0.0%	200.00	200.00	0.00	0.0%
Fidelity Bond	29.00	29.00	0.00	0.0%	290.00	290.00	0.00	0.0%
Property Tax	0.00	0.00	0.00	0.0%	9.00	30.00	-21.00	-0.0%
Total TAX & INSURANCE	2,257.00	2,257.00	0.00	0.0%	22,579.00	22,600.00	-21.00	-0.0%
UTILITIES								
Elec. Street Lights	5,449.23	6,250.00	-800.77	-1.34%	53,748.49	62,500.00	-8,751.51	-1.66%
Elec. Rec Center	1,157.78	1,250.00	-92.22	-0.15%	9,099.35	12,500.00	-3,400.65	-0.65%
Elec. Sprinklers	19.53	25.00	-5.47	-0.01%	160.03	250.00	-89.97	-0.02%
Water - Rec. Center/Pool	0.00	415.00	-415.00	-0.69%	5,396.74	4,150.00	1,246.74	0.24%
Water - Sprinkler	670.37	625.00	45.37	0.08%	10,868.30	6,250.00	4,618.30	0.88%
Telephone	340.14	250.00	90.14	0.15%	1,699.58	2,500.00	-800.42	-0.15%
Total UTILITIES	7,637.05	8,815.00	-1,177.95	-1.97%	80,972.49	88,150.00	-7,177.51	-1.36%
Total Expense	56,836.53	43,049.00	13,787.53	23.04%	475,912.31	510,500.00	-34,587.69	-6.56%
Net Income	3,008.82	7,644.00	-4,635.18	-7.75%	51,330.15	21,027.00	30,303.15	5.75%

1:43 PM 11/18/11 Accrual Basis

Westbank Homeowners Association, Inc. **Balance Sheet** As of October 31, 2011

ASSETS Current Assets Checking/Savings Prosperity Bank - MM Prosperity Bank - OPS Accounts Receivable Accounts Receivable AR 2000 AIR MAINTENANCE FEES 2000 FAR 2000 AIR MAINTENANCE FEES 2000 CIT.44 Force moves 2000 Returned Checks 2593.9 Synergy Collection Fee 328.06 Total AIR 2000 Returned Checks 2593.9 Synergy Collection Fee 328.06 Total AIR 2000 Interest on Outstanding M. Fees 935.00 Interest on Outstanding M. Fees 935.00 Maintenance Fees 2001 2002 Attorney & Mgmt Col. Fees 935.00 Maintenance Fees 2002 2003 Penalty & Interest 50.00 Maintenance Fees 2003 2003 Penalty & Interest 50.00 Maintenance Fees 2003 2004 Forced Mows 2004 Attorney Fees 1.0274.82 Maintenance Fees 2004 2004 Forced Mows 2005 NSF Checks 3.000 2005 Synergy Collection Fees 3.000 2005 Synergy Collection Fees 3.000 2005 Maintenance Fees 2005 2005 Synergy Collection Fees 3.000 2005 NSF Checks 3.000 2005 Maintenance Fees 2005 2.2005 Synergy Collection Fees 3.000 2006 NSF Checks 3.000 2006 NSF Checks 3.000 2007 Collection Fees 3.003 2007 Collection Fees 3.003 2007 Collection Fees 3.004 2006 NSF Checks 3.000 2006 NSF Checks 3.000 2007 Collection Fees 3.000 2007 Collection Fees 3.000 2006		Oct 31, 11
Checking/Savings Prosperity Bank - OPS Prosperity Bank - OPS 41,864.54 Total Checking/Savings 104,651.55 Accounts Receivable Accounts Receivable AR 2000 AR MAINTENANCE FEES 2000 Force move 2000 C10.00 Interest 56.19 Legal/Collection Fee 2328.06 Total AR 2000 Synergy Collection Fee 2328.06 Total AR 2000 Interest on Cutstanding M. Fees Force Move 2001 Force Move 2001 Interest on Cutstanding M. Fees 57.702 Maintenance Fees 2001 Total Maintenance Fees 2002 2003 Penalty & Interest 2004 Force Moves 2004 Force Moves 2004 Force Moves 2004 Force Moves 2004 Total Maintenance Fees 2003 2003 Penalty & Interest 2004 Attorney Fees 1.027.32 2004 Synergy Collection Fees 359.20 Maintenance Fees 2004 2004 Forced Moves 265.00 2005 NSF Checks 3.0.00 2005 NSF Check	ASSETS	
Prosperity Bank - VM62.787.01Prosperity Bank - OPS41.864.54Total Checking/Savings104.651.55Accounts Receivable104.661.55Accounts Receivable9.185.54AR 1990's9.185.54AR 2000277.44Force mows 2000210.00Interest56.19Legal/Collection1.226.68PrePaid Legal934.00Returned Checks259.33Synergy Collection Fee328.06Total AR 20003.291.77Maintenance Fees 20011.902.46Force Mow 200195.00Interest on Outstanding M. Fees577.02Maintenance Fees 20011.902.46Maintenance Fees 20021.589.17Total Maintenance Fees 20021.589.17Total Maintenance Fees 20021.589.17Maintenance Fees 20031.324.82Maintenance Fees 20031.324.82Maintenance Fees 20031.324.82Maintenance Fees 20043.99.092004 Forced Mows265.002005 Synergy Collection Fees339.20Maintenance Fees 20031.324.82Maintenance Fees 20043.490.92Maintenance Fees 20052.920.28Maintenance Fees 20052.9		
Prosperity Bank - OPS 41.864.54 Total Checking/Savings 104.651.55 Accounts Receivable 2 AR 1990's 9,185.54 AR 2000 277.44 Force move 2000 2710.00 Interest 56.19 Legal/Collection 1,226.63 PrePaid Legal 334.00 Returned Checks 259.33 Synergy Collection Fee 228.06 Total AR 2000 3,291.77 Maintenance Fees 2001 1,902.46 Maintenance Fees 2001 1,902.46 Maintenance Fees 2002 1,589.17 Total Maintenance Fees 2002 1,589.17 Total Maintenance Fees 2002 1,589.17 Maintenance Fees 2002 1,589.17 Total Maintenance Fees 2003 1,324.82 Maintenance Fees 2003 1,324.82 Maintenance Fees 2004 3,490.92 2004 Sprengy Collection Fees 359.20 Maintenance Fees 2005 2,500 2004 Sprengy Collection Fees 359.20 Maintenance Fees 2005 2,920.28 <tr< td=""><td></td><td>62 787 01</td></tr<>		62 787 01
Accounts Receivable Accounts Receivable AR 1990's AR 1990's AR 1990's AR MAINTENANCE FEES 2000 210.00 Interest 56.19 Legal/Collection Returned Checks 256.39 Synergy Collection Fee 328.06 Total AR 2000 Interest on Outstanding M. Fees Total AR 2000 Interest on Outstanding M. Fees Maintenance Fees 2001 Force Mow 2001 Interest on Outstanding M. Fees Maintenance Fees 2001 2002 Attorney & Mgmt Col. Fees 2002 Attorney & Mgmt Col. Fees 2003 Penalty & Interest 2003 Penalty & Interest 2003 Penalty & Interest 2004 Attorney & Res 2004 Attorney Fees 2004 Attorney Fees 2004 Attorney Fees 2004 Attorney Fees 2004 Attorney Fees 2005 NSF Checks 2005 NSF Checks 2005 Attorney Fees 2005 Attorney Fees 2005 Attorney Fees 2005 Attorney Fees 2005 Attorney Fees 2005 Attorney Fees 2005 Attorney Fees 2006 Attorney Fees 2006 Attorney Fees 2005 Attorney Fees 2005 Attorney Fees 2005 Attorney Fees 2005 Attorney Fees 2005 Attorney Fees 2006 Attorney Fees 2393.50 Total Maintenance Fees 2006 6,594.97 Maintenance Fees 2006 6,594.97 Maintenance Fees 2006 6,594.97 Maintenance Fees 2006 6,594.97 Maintenance Fees 2007 Attorney Fees 2,514.26 2007 Collection Fees 1,034.00		
Accounts Receivable 9,185.54 AR 1990's 9,185.54 AR 2000 277.44 Force mows 2000 210.00 Interest 56.19 Legal/Collection 1226.69 PrePaid Legal 934.00 Returned Checks 259.33 Synergy Collection Fee 328.06 Total A/R 2000 3,291.77 Maintenance Fees 2001 70.02 Force Mow 2001 395.00 Interest on Outstanding M. Fees 577.02 Maintenance Fees 2001 1,902.46 Maintenance Fees 2002 2002 Attorney & Mgmt Col. Fees 2002 Attorney & Mgmt Col. Fees 935.00 Maintenance Fees 2002 1,589.17 Maintenance Fees 2003 1,224.82 Total Maintenance Fees 2003 1,324.82 Maintenance Fees 2003 1,324.82 Maintenance Fees 2004 265.00 2004 Attorney Fees 1,027.32 2004 Forced Mows 265.00 2004 Attorney Fees 1,027.32 2004 Synergy Collection Fees 369.20	Total Checking/Savings	104,651.55
AR 1990's 9,185.54 AR 2000 277.44 Force mows 2000 210.00 Interest 56.19 Legal/Collection 1.226.69 PrePaid Legal 934.00 Returned Checks 253.33 Synergy Collection Fee 328.06 Total AR 2000 3.291.77 Maintenance Fees 2001 995.00 Force Mow 2001 395.00 Interest on Outstanding M. Fees 577.02 Maintenance Fees 2001 1,902.46 Maintenance Fees 2002 1,589.17 Z002 Attorney & Mgm Col. Fees 935.00 Maintenance Fees 2002 1,589.17 Maintenance Fees 2002 1,589.17 Maintenance Fees 2003 1,324.82 Maintenance Fees 2003 1,324.82 Maintenance Fees 2004 265.00 2004 Forced Mows 266.00 2004 Attorney Fees 1,012.67 2005 NSF Checks 3.000 2005 Synergy Collection Fees 857.10 Maintenance Fees 2005 2,920.28 Maintenance Fees 200		
A/R 2000 277.44 Force mows 2000 210.00 Interest 56.19 Legal/Collection 1.226.69 PrePaid Legal 934.00 Returned Checks 259.39 Synergy Collection Fee 328.06 Total A/R 2000 3,291.77 Maintenance Fees 2001 Force Mow 2001 Force Mow 2001 395.00 Interest on Outstanding M. Fees 577.02 Maintenance Fees 2001 - Other 930.44 Total Maintenance Fees 2002 1,902.46 Maintenance Fees 2002 1,902.46 Maintenance Fees 2002 1,589.17 Total Maintenance Fees 2002 1,589.17 Maintenance Fees 2003 1,324.82 Maintenance Fees 2003 1,324.82 Maintenance Fees 2003 1,324.82 Maintenance Fees 2004 265.00 2004 Forced Mows 265.00 2004 Forced Mows 265.00 2004 Atorney Fees 1,012.67 2005 NSF Checks 3,490.92 Maintenance Fees 2005 2,920.28		9 185 54
Force mows 2000 210.00 Interest 56.19 Legal/Collection 1,226.69 PrePaid Legal 934.00 Returned Checks 259.39 Synergy Collection Fee 328.06 Total A/R 2000 3,291.77 Maintenance Fees 2001 955.00 Interest on Outstanding M. Fees 577.02 Maintenance Fees 2001 1,902.46 Maintenance Fees 2002 1,902.46 Maintenance Fees 2002 1,589.17 Maintenance Fees 2002 1,589.17 Maintenance Fees 2003 1,274.82 2003 Penalty & Interest 50.00 Maintenance Fees 2003 1,324.82 Maintenance Fees 2003 1,324.82 Maintenance Fees 2004 265.00 2004 Forced Mows 265.00 2004 Forced Mows 265.00 2004 Attorney Fees 1,027.32 2004 Synergy Collection Fees 359.20 Maintenance Fees 2004 3,490.92 Maintenance Fees 2005 2,920.28 Maintenance Fees 2005 2,920.28		3,100.04
Interest 56.19 Legal/Collection 1,226.69 PrePaid Legal 934.00 Returned Checks 259.39 Synergy Collection Fee 328.06 Total A/R 2000 3,291.77 Maintenance Fees 2001 395.00 Force Mow 2001 395.00 Interest on Outstanding M. Fees 577.02 Maintenance Fees 2001 - Other 930.44 Total Maintenance Fees 2002 1.902.46 Maintenance Fees 2002 1.589.17 Maintenance Fees 2002 1.589.17 Maintenance Fees 2003 1.324.82 2003 Penaity & Interest 50.00 Maintenance Fees 2003 1.324.82 Maintenance Fees 2003 1.324.82 Maintenance Fees 2004 265.00 2004 Attorney Fees 1,027.32 2004 Attorney Fees 1,027.32 2004 Attorney Fees 1,027.32 2004 Synergy Collection Fees 385.00 2005 NSF Checks 30.00 2005 Synergy Collection Fees 857.10 Maintenance Fees 2005 2,920.28	A/R MAINTENANCE FEES 2000	277.44
Legal/Collection 1,226.69 PrePaid Legal 934.00 Returned Checks 269.39 Synergy Collection Fee 328.06 Total A/R 2000 3,291.77 Maintenance Fees 2001 577.02 Force Mow 2001 395.00 Interest on Outstanding M. Fees 577.02 Maintenance Fees 2001 1,902.46 Maintenance Fees 2002 335.00 2002 Attorney & Mgmt Col. Fees 935.00 Maintenance Fees 2002 1,589.17 Total Maintenance Fees 2003 1,529.17 Maintenance Fees 2003 1,324.82 Maintenance Fees 2003 1,324.82 Maintenance Fees 2004 2004 Forced Mows 2004 Forced Mows 265.00 2004 Attorney Fees 1,027.32 2004 Synergy Collection Fees 369.20 Maintenance Fees 2004 3,490.92 2004 Attorney Fees 1,012.67 2005 NSF Checks 30.00 2005 Synergy Collection Fees 857.10 Maintenance Fees 2005 2,920.28 Maintenance Fees 2005		
ProFaid Legal934.00Returned Checks259.39Synergy Collection Fee328.06Total A/R 20003,291.77Maintenance Fees 2001395.00Interest on Outstanding M. Fees577.02Maintenance Fees 2001 - Other930.44Total Maintenance Fees 20011,902.46Maintenance Fees 20021,902.46Maintenance Fees 20021,589.17Z002 Attorney & Mgmt Col. Fees935.00Maintenance Fees 20021,589.17Maintenance Fees 20031,274.82Total Maintenance Fees 2003 - Other1,274.82Total Maintenance Fees 2003 - Other1,274.82Total Maintenance Fees 2003 - Other1,274.82Total Maintenance Fees 2003 - Other1,324.82Maintenance Fees 2004265.002004 Forced Mows265.002004 Synergy Collection Fees359.20Maintenance Fees 2004 - Other1,839.40Total Maintenance Fees 20053,490.92Maintenance Fees 20052,920.28Maintenance Fees 20052,935.00Total Maintenance Fees 20052,935.00Total Maintenance Fees 20066,594.97<		
Returned Checks259.33 328.06Total A/R 20003.291.77Maintenance Fees 2001395.00 10 Interest on Outstanding M. Fees577.02 930.44Force Mow 2001395.00 10 Interest on Outstanding M. Fees577.02 930.44Total Maintenance Fees 2001 - Other930.44Maintenance Fees 20021,902.46Maintenance Fees 2002002 Attorney & Mgmt Col. Fees2002 Attorney & Mgmt Col. Fees935.00 Maintenance Fees 20022002 Attorney & Mgmt Col. Fees935.00 1,589.17Maintenance Fees 2002 - Other654.17 1,589.17Total Maintenance Fees 20031,589.17Maintenance Fees 20031,324.82Z003 Penalty & Interest 2004 Forced Mows265.00 2004 Synergy Collection Fees2004 Forced Mows265.00 2004 Synergy Collection Fees2005 Attorney Fees1,027.32 2004 Synergy Collection Fees2005 NSF Checks30.00 2005 Attorney Fees2005 NSF Checks30.00 2005 Attorney Fees2005 Synergy Collection Fees857.10 1,021.51Total Maintenance Fees 20052,920.28Maintenance Fees 20052,920.28Maintenance Fees 20052,920.28Maintenance Fees 20052,920.28Maintenance Fees 20066,594.97Maintenance Fees 20072007 Attorney Fees2007 Otal Maintenance Fees 20072,514.26 2,007 Collection Fees2007 Collection Fees2,514.26 2,007 Collection Fees2007 Collection Fees1,575.00 2,027 Transfer & Collection Fees2005 Jung Y Collection	-	-
Synergy Collection Fee328.06Total A/R 20003,291.77Maintenance Fees 2001395.00Force Mow 2001395.00Interest on Outstanding M. Fees577.02Maintenance Fees 2001 - Other930.44Total Maintenance Fees 20011,902.46Maintenance Fees 20022002 Attorney & Mgmt Col. Fees2002 Attorney & Mgmt Col. Fees935.00Maintenance Fees 20021,589.17Total Maintenance Fees 20031,274.822003 Ponalty & Interest50.002004 Forced Mows265.002004 Forced Mows265.002004 Forced Mows265.002004 Synergy Collection Fees359.20Maintenance Fees 20043,490.92Maintenance Fees 200530.002005 NSF Checks30.002005 Synergy Collection Fees857.10Maintenance Fees 20052,920.28Maintenance Fees 2006 - Other1,358.002006 NSF Checks1,358.002006 Synergy Collection Fees685.002006 NSF Checks1,358.002006 Synergy Collection Fees685.00Maintenance Fees 2006 - Other2,393.50Total Maintenance Fees 20066,594.97Maintenance Fees 20072007 Att	•	
Total AR 20003,291.77Maintenance Fees 2001 Force Mow 2001 Interest on Outstanding M. Fees Maintenance Fees 2001 - Other395.00 S77.02 Maintenance Fees 2001 - OtherTotal Maintenance Fees 20011,902.46Maintenance Fees 2002 2002 Attorney & Mgmt Col. Fees Maintenance Fees 2002 - Other935.00 654.17Total Maintenance Fees 2002 2003 Penalty & Interest50.00 1,274.82Total Maintenance Fees 2003 2003 Penalty & Interest50.00 1,274.82Total Maintenance Fees 2003 2004 Attorney Fees1,274.82 1,324.82Total Maintenance Fees 2004 2004 Forced Mows265.00 2004 Attorney Fees2004 Attorney Fees 2005 NSF Checks30.00 3,490.92Maintenance Fees 2005 2005 Synergy Collection Fees 2005 - Other3,490.92Maintenance Fees 2006 2005 Synergy Collection Fees 2005 Other3,490.92Maintenance Fees 2005 2005 Synergy Collection Fees 2005 - Other3,490.92Maintenance Fees 2005 2005 Synergy Collection Fees 2,920.282,920.28Maintenance Fees 2006 - Other Force Mows 2006 Interest1,324.82Cotal Maintenance Fees 2005 2,920.282,920.28Maintenance Fees 2005 - Other 1,020.511,358.00 1,020.51Total Maintenance Fees 2006 - Other Force Mows 2006 Interest1,358.00 1,330.00 2006 Attorney Fees 2,333.50Total Maintenance Fees 2006 - Other Maintenance Fees 2006 - 0,594.976,594.97Maintenance Fees 2007 2007 Attorney's Fees 2,037 Collection Fees 2,037 Collection Fees 2,037 Collection Fees 2,034.006,594.97 </td <td></td> <td></td>		
Maintenance Fees 2001 Force Mow 2001 Herest on Outstanding M. Fees S77.02 Maintenance Fees 2001 - Other 930.44395.00 577.02 930.44Total Maintenance Fees 20011,902.46Maintenance Fees 2002 2002 Attorney & Mgmt Col. Fees Maintenance Fees 2002 - Other S002 - Other Maintenance Fees 2003935.00 654.17Total Maintenance Fees 2003 2003 Penalty & Interest 2003 Penalty & Interest 2003 Penalty & Interest 2004 Forced Mows 2004 Attorney Fees50.00 1,274.82Total Maintenance Fees 2003 2004 Attorney Fees1,274.82Total Maintenance Fees 2003 2004 Attorney Fees1,324.82Maintenance Fees 2004 2004 Forced Mows 2004 Attorney Fees3,000 2004 Attorney Fees 3,490.92Maintenance Fees 2005 2005 Synergy Collection Fees 2005 Synergy Collection Fees 2005 Synergy Collection Fees 2005 Collection Fees 2005 Synergy Collection Fees 2005 Collection Fees 2005 Synergy Collection Fees 2005 Synergy Collection Fees 2005 Synergy Collection Fees 2005 Collection Fees 2005 Synergy Collection Fees 2005 Synergy Collection Fees 2006 Synergy Collection Fees 2006 Synergy Collection Fees 2006 Synergy Collection Fees 2006 Attorney Fees 2007 Attorney Fees 2007 Attorney Fees 2007 Collection Fees 2007		
Force Mow 2001 395.00 Interest on Outstanding M. Fees 577.02 Maintenance Fees 2001 - Other 930.44 Total Maintenance Fees 2002 1,902.46 Maintenance Fees 2002 1,902.46 Maintenance Fees 2002 1,589.17 Total Maintenance Fees 2002 1,589.17 Total Maintenance Fees 2003 2003 Penalty & Interest 2003 Penalty & Interest 50.00 Maintenance Fees 2003 1,324.82 Total Maintenance Fees 2003 1,324.82 Maintenance Fees 2004 2005 Penalty & Interest 2003 Penalty & Interest 50.00 2004 Forced Mows 265.00 2004 Forced Mows 265.00 2004 Synergy Collection Fees 359.20 Maintenance Fees 2004 3,490.92 Maintenance Fees 2005 2,920.23 Maintenance Fees 2006 6,57		3,291.77
Interest on Outstanding M. Fees Maintenance Fees 2001 - Other577.02 930.44Total Maintenance Fees 20011,902.46Maintenance Fees 2002 2002 Attorney & Mgmt Col. Fees 300.0 Maintenance Fees 2002935.00 654.17Total Maintenance Fees 20021,589.17Maintenance Fees 2003 2003 Penalty & Interest50.00 1,274.82Total Maintenance Fees 2003 2003 Penalty & Interest50.00 1,274.82Total Maintenance Fees 2003 2003 Penalty & Interest1,274.82Total Maintenance Fees 2003 2004 Synergy Collection Fees1,324.82Maintenance Fees 2004 2004 Forced Mows265.00 2004 Synergy Collection Fees2004 Synergy Collection Fees 2005 Synergy Collection Fees30.00 2005 Synergy Collection Fees 2005 Synergy Collection Fees 2006 Interest 2006 Synergy Collection Fees 2006 Synergy Collection Fees 2007 Collection Fees 2007 Collection Fees 2007 Collection Fees 2007 Collection		205.00
Maintenance Fees 2001 - Other930.44Total Maintenance Fees 20021,902.46Maintenance Fees 2002935.00Maintenance Fees 2002 - Other654.17Total Maintenance Fees 20031,589.17Maintenance Fees 20031,589.17Maintenance Fees 20031,274.822003 Penalty & Interest50.00Maintenance Fees 20031,324.82Maintenance Fees 20042004 Forced Mows2004 Attorney Fees1,027.322004 Synergy Collection Fees359.20Maintenance Fees 20043,490.92Maintenance Fees 20043,490.92Maintenance Fees 200530.002005 NSF Checks30.002005 Synergy Collection Fees1,012.672005 Synergy Collection Fees1,020.51Total Maintenance Fees 20052,920.28Maintenance Fees 20052,920.28Maintenance Fees 20052,920.28Maintenance Fees 200652006 Synergy Collection Fees1,338.402006 Checks1,388.002006 NFF Checks1,358.002006 NFF Checks1,358.002006 NFF Checks1,388.002006 NFF Checks1,388.002006 Interest130.002006 NFF Checks1,389.50Total Maintenance Fees 20066,594.97Maintenance Fees 20072007 Collection Fees2007 Collection Fees1,575.002007 Collection Fees1,575.002007 Collection Fees1,575.002007 Collection Fees1,575.002007 Collec		
Maintenance Fees 2002 2002 Attorney & Mgmt Col. Fees Maintenance Fees 2002 - Other935.00 654.17Total Maintenance Fees 20021,589.17Maintenance Fees 2003 2003 Penalty & Interest50.00 1,274.82Total Maintenance Fees 20031,324.82Total Maintenance Fees 2004 2004 Forced Mows265.00 2004 Synergy Collection Fees2004 Synergy Collection Fees 2005 NSF Checks30.00 2005 Attorney Fees2005 NSF Checks30.00 2005 Synergy Collection Fees 857.10 Maintenance Fees 2005 2005 NSF Checks30.00 2005 NSF Checks2006 NSF Checks30.00 2005 NSF Checks2006 NSF Checks1,012.67 2,920.28Maintenance Fees 2005 2,005 NSF Checks280.00 2,920.28Maintenance Fees 2005 2,005 NSF Checks280.00 2,920.28Maintenance Fees 2006 Force Mows280.00 2,920.28Maintenance Fees 2006 Force Mows2,933.50 6,594.97Total Maintenance Fees 2006 Korney Fees6,594.97Maintenance Fees 2007 2007 Attorney's Fees2,514.26 2,5714.26 2,007 Collection Fees2007 Transfer & Collection Fees1,034.00		
2002 Attorney & Mgmt Col. Fees935.00Maintenance Fees 2002 - Other654.17Total Maintenance Fees 20031,589.17Maintenance Fees 20031,529.17Maintenance Fees 2003 - Other1,274.82Total Maintenance Fees 2003 - Other1,274.82Total Maintenance Fees 20031,324.82Maintenance Fees 20042004 Forced Mows2004 Forced Mows265.002004 Attorney Fees1,027.322004 Synergy Collection Fees359.20Maintenance Fees 2004 - Other1,839.40Total Maintenance Fees 20043,490.92Maintenance Fees 20052005 NSF Checks2005 NSF Checks30.002005 Synergy Collection Fees857.10Maintenance Fees 2005 - Other1,020.51Total Maintenance Fees 2005 - Other1,020.51Total Maintenance Fees 20052,920.28Maintenance Fees 20062,920.28Maintenance Fees 20062,920.28Maintenance Fees 20066,594.97Maintenance Fees 2006 - Other2,333.50Total Maintenance Fees 2006 - Other2,514.262007 Attorney's Fees1,575.002007 Transfer & Collection Fees1,034.00	Total Maintenance Fees 2001	1,902.46
Maintenance Fees 2002 - Other654.17Total Maintenance Fees 20031,589.17Maintenance Fees 20031,589.17Maintenance Fees 20031,274.82Total Maintenance Fees 2003 - Other1,274.82Total Maintenance Fees 20031,324.82Maintenance Fees 20042004 Forced Mows2004 Forced Mows265.002004 Attorney Fees1,027.322004 Synergy Collection Fees359.20Maintenance Fees 2004 - Other1,839.40Total Maintenance Fees 2004 - Other1,839.40Total Maintenance Fees 200530.002005 NSF Checks30.002005 Synergy Collection Fees857.10Maintenance Fees 2005 - Other1,020.51Total Maintenance Fees 2005 - Other1,020.51Total Maintenance Fees 2005 - Other1,020.51Total Maintenance Fees 20062,920.28Maintenance Fees 2005 - Other1,358.002006 NSF Checks1,358.002006 NSF Checks1,358.002006 Synergy Collection Fees685.00Maintenance Fees 2006 - Other2,333.50Total Maintenance Fees 2006 - Other2,333.50Total Maintenance Fees 2006 - Other2,333.50Total Maintenance Fees 2007 - 2007 Attorney's Fees1,575.002007 Transfer & Collection Fees1,575.002007 Transfer & Collection Fees1,034.00	Maintenance Fees 2002	
Total Maintenance Fees 20021,589.17Maintenance Fees 20032003 Penalty & Interest50.00Maintenance Fees 2003 - Other1,274.82Total Maintenance Fees 20031,324.82Maintenance Fees 20042004 Forced Mows265.002004 Forced Mows265.002004 Attorney Fees2004 Synergy Collection Fees359.20Maintenance Fees 20043,490.92Maintenance Fees 20043,490.92Maintenance Fees 200530.002005 NSF Checks30.002005 Synergy Collection Fees857.10Maintenance Fees 20052,920.28Maintenance Fees 20052,920.28Maintenance Fees 20052,920.28Maintenance Fees 20061,020.51Total Maintenance Fees 20062006 NSF ChecksForce Mows280.002006 NSF Checks1,358.002006 NSF Checks1,358.002006 NSF Checks1,358.002006 MSF Checks1,358.002006 Attorney Fees1,748.472006 Synergy Collection Fees685.00Maintenance Fees 20066,594.97Maintenance Fees 20072,303.50Total Maintenance Fees 20072,514.262007 Attorney's Fees2,514.262007 Transfer & Collection Fees1,034.00	2002 Attorney & Mgmt Col. Fees	935.00
Maintenance Fees 2003 2003 Penalty & Interest50.00 1,274.82Total Maintenance Fees 20031,324.82Maintenance Fees 2004 2004 Forced Mows265.00 2004 Attorney Fees2004 Synergy Collection Fees359.20 359.20Maintenance Fees 2004 - Other1,839.40Total Maintenance Fees 20043,490.92Maintenance Fees 2005 2005 NSF Checks30.00 2005 Attorney Fees2005 Synergy Collection Fees857.10 Maintenance Fees 20052005 Synergy Collection Fees857.10 1,020.51Total Maintenance Fees 20052,920.28Maintenance Fees 2006 Force Mows280.00 2,920.28Maintenance Fees 2006 Force Mows280.00 2,920.28Maintenance Fees 2006 Force Mows280.00 2,933.502006 Interest1,30.00 2,033.502006 Attorney Fees6,654.97 4,333.50Maintenance Fees 2006 Force Mows6,594.97Maintenance Fees 2007 2007 Attorney's Fees2,514.26 2,575.00 2,007 Transfer & Collection Fees	Maintenance Fees 2002 - Other	654.17
2003 Penalty & Interest 50.00 Maintenance Fees 2003 - Other 1,274.82 Total Maintenance Fees 2003 1,324.82 Maintenance Fees 2004 2004 Forced Mows 2004 Forced Mows 265.00 2004 Attorney Fees 1,027.32 2004 Synergy Collection Fees 359.20 Maintenance Fees 2004 - Other 1,839.40 Total Maintenance Fees 2004 - Other 1,839.40 Total Maintenance Fees 2005 3,490.92 Maintenance Fees 2005 30.00 2005 NSF Checks 30.00 2005 Synergy Collection Fees 857.10 Maintenance Fees 2005 - Other 1,020.51 Total Maintenance Fees 2005 2,920.28 Maintenance Fees 2005 - Other 1,328.00 2006 NSF Checks 1,358.00 2006 Interest 130.00 2006 NSF Checks 1,358.00 2006 Interest 130.00 2006 Attorney Fees 685.00 Maintenance Fees 2006 - Other 2,393.50 Total Maintenance Fees 2006 - Other 2,393.50 Maintenance Fees 2006 - Other	Total Maintenance Fees 2002	1,589.17
Maintenance Fees 2003 - Other1,274.82Total Maintenance Fees 20031,324.82Maintenance Fees 20042004 Forced Mows2004 Forced Mows265.002004 Attorney Fees1,027.322004 Synergy Collection Fees359.20Maintenance Fees 2004 - Other1,839.40Total Maintenance Fees 20043,490.92Maintenance Fees 200530.002005 NSF Checks30.002005 Synergy Collection Fees857.10Maintenance Fees 20052,920.28Maintenance Fees 20052,920.28Maintenance Fees 20065Force Mows280.002006 NSF Checks1,358.002006 NSF Checks1,358.002006 NSF Checks1,358.002006 NSF Checks1,358.002006 NSF Checks1,358.002006 Attorney Fees1,748.472006 Synergy Collection Fees685.00Maintenance Fees 2006685.00Maintenance Fees 2006 - Other2,393.50Total Maintenance Fees 2006 - Other2,514.26Maintenance Fees 20076,594.97Maintenance Fees 20072007 Collection Fees2007 Collection Fees1,575.002007 Transfer & Collection Fees1,034.00		
Total Maintenance Fees 20031,324.82Maintenance Fees 20042004 Forced Mows265.002004 Attorney Fees1,027.322004 Synergy Collection Fees359.20Maintenance Fees 2004 - Other1,839.40Total Maintenance Fees 20043,490.92Maintenance Fees 200530.002005 NSF Checks30.002005 Synergy Collection Fees857.10Maintenance Fees 2005 - Other1,020.51Total Maintenance Fees 2005 - Other1,020.51Total Maintenance Fees 20052,920.28Maintenance Fees 20062006 NSF ChecksForce Mows280.002006 NSF Checks1,358.002006 Attorney Fees685.00Maintenance Fees 2006 - Other2,393.50Total Maintenance Fees 20072007 Attorney's Fees2007 Collection Fees1,575.002007 Collection Fees1,575.002007 Transfer & Collection Fees1,034.00	•	
2004 Forced Mows 265.00 2004 Attorney Fees 1,027.32 2004 Synergy Collection Fees 359.20 Maintenance Fees 2004 - Other 1,839.40 Total Maintenance Fees 2004 3,490.92 Maintenance Fees 2005 30.00 2005 NSF Checks 30.00 2005 Attorney Fees 1,012.67 2005 Synergy Collection Fees 857.10 Maintenance Fees 2005 - Other 1,020.51 Total Maintenance Fees 2005 2,920.28 Maintenance Fees 2006 5 Force Mows 280.00 2006 NSF Checks 1,30.00 2006 NSF Checks 1,338.00 2006 NSF Checks 1,30.00 2006 NSF Checks 1,30.00 2006 NSF Checks 1,330.00 2006 Synergy Collection Fees 685.00 Maintenance Fees 2006 - Other 2,393.50 Total Maintenance Fees 2007 6,594.97 Maintenance Fees 2007 6,594.97 Maintenance Fees 2007 6,594.97 2007 Attorney's Fees 1,575.00 2007 Collection Fees	Total Maintenance Fees 2003	, <u> </u>
2004 Attorney Fees 1,027.32 2004 Synergy Collection Fees 359.20 Maintenance Fees 2004 - Other 1,839.40 Total Maintenance Fees 2004 3,490.92 Maintenance Fees 2005 30.00 2005 NSF Checks 30.00 2005 Synergy Collection Fees 857.10 Maintenance Fees 2005 2,920.28 Maintenance Fees 2005 2,920.28 Maintenance Fees 2006 6,594.97 Maintenance Fees 2006 6,594.97 Maintenance Fees 2007 2007 Attorney's Fees 2,514.26 2007 Collection Fees 1,575.00 2007 Collection Fees 1,034.00	Maintenance Fees 2004	
2004 Synergy Collection Fees359.20Maintenance Fees 2004 - Other1,839.40Total Maintenance Fees 20043,490.92Maintenance Fees 200530.002005 NSF Checks30.002005 Attorney Fees1,012.672005 Synergy Collection Fees857.10Maintenance Fees 2005 - Other1,020.51Total Maintenance Fees 20052,920.28Maintenance Fees 20062,920.28Maintenance Fees 2006280.002006 NSF Checks1,358.002006 NSF Checks1,30.002006 Attorney Fees1,748.472006 Synergy Collection Fees685.00Maintenance Fees 20066,594.97Maintenance Fees 20072007 Attorney's Fees2007 Collection Fees1,575.002007 Transfer & Collection Fees1,034.00	2004 Forced Mows	265.00
Maintenance Fees 2004 - Other1,839.40Total Maintenance Fees 20043,490.92Maintenance Fees 200530.002005 NSF Checks30.002005 Attorney Fees1,012.672005 Synergy Collection Fees857.10Maintenance Fees 2005 - Other1,020.51Total Maintenance Fees 20052,920.28Maintenance Fees 2006280.00Force Mows280.002006 NSF Checks1,358.002006 Interest130.002006 Attorney Fees685.00Maintenance Fees 20066,594.97Maintenance Fees 20066,594.97Maintenance Fees 20066,594.97Maintenance Fees 20066,594.97Maintenance Fees 20072007 Attorney's Fees2007 Collection Fees1,575.002007 Transfer & Collection Fees1,034.00		1,027.32
Total Maintenance Fees 20043,490.92Maintenance Fees 200530.002005 NSF Checks30.002005 Attorney Fees1,012.672005 Synergy Collection Fees857.10Maintenance Fees 2005 - Other1,020.51Total Maintenance Fees 20052,920.28Maintenance Fees 2006280.00Force Mows280.002006 NSF Checks1,358.002006 Interest130.002006 Attorney Fees1,748.472006 Synergy Collection Fees685.00Maintenance Fees 2006 - Other2,393.50Total Maintenance Fees 20076,594.972007 Attorney's Fees2,514.262007 Collection Fees1,575.002007 Transfer & Collection Fees1,034.00		
Maintenance Fees 2005 2005 NSF Checks30.00 30.00 2005 Attorney Fees2005 Synergy Collection Fees1,012.67 857.10 Maintenance Fees 2005 - OtherTotal Maintenance Fees 2005 - Other1,020.51Total Maintenance Fees 2006 Force Mows280.00 280.00 2006 NSF Checks2006 Interest1,358.00 130.00 2006 Attorney Fees2006 Synergy Collection Fees685.00 685.00 48intenance Fees 2006 - OtherTotal Maintenance Fees 2006 Force Mows6,594.97Maintenance Fees 2006 - Other2,393.50 2,393.50Total Maintenance Fees 2006 - Other2,514.26 2,007 Collection Fees2007 Attorney's Fees1,575.00 2,007 Transfer & Collection Fees	Maintenance Fees 2004 - Other	1,839.40
2005 NSF Checks 30.00 2005 Attorney Fees 1,012.67 2005 Synergy Collection Fees 857.10 Maintenance Fees 2005 - Other 1,020.51 Total Maintenance Fees 2006 2,920.28 Maintenance Fees 2006 280.00 Force Mows 280.00 2006 NSF Checks 1,358.00 2006 Interest 130.00 2006 Attorney Fees 1,748.47 2006 Synergy Collection Fees 685.00 Maintenance Fees 2006 - Other 2,393.50 Total Maintenance Fees 2006 - Other 2,393.50 Total Maintenance Fees 2006 6,594.97 Maintenance Fees 2007 2007 Attorney's Fees 2007 Collection Fees 1,575.00 2007 Transfer & Collection Fees 1,034.00	Total Maintenance Fees 2004	3,490.92
2005 Attorney Fees 1,012.67 2005 Synergy Collection Fees 857.10 Maintenance Fees 2005 - Other 1,020.51 Total Maintenance Fees 2006 2,920.28 Maintenance Fees 2006 280.00 Force Mows 280.00 2006 NSF Checks 1,358.00 2006 Interest 130.00 2006 Attorney Fees 1,748.47 2006 Synergy Collection Fees 685.00 Maintenance Fees 2006 - Other 2,393.50 Total Maintenance Fees 2006 6,594.97 Maintenance Fees 2007 2007 Attorney's Fees 2,514.26 2007 Collection Fees 1,575.00 2,007 Transfer & Collection Fees 1,034.00		22.22
2005 Synergy Collection Fees 857.10 Maintenance Fees 2005 - Other 1,020.51 Total Maintenance Fees 2005 2,920.28 Maintenance Fees 2006 2,920.28 Force Mows 280.00 2006 NSF Checks 1,358.00 2006 Interest 130.00 2006 Attorney Fees 1,748.47 2006 Synergy Collection Fees 685.00 Maintenance Fees 2006 - Other 2,393.50 Total Maintenance Fees 2006 6,594.97 Maintenance Fees 2007 2007 Attorney's Fees 2007 Collection Fees 1,575.00 2007 Transfer & Collection Fees 1,034.00		
Maintenance Fees 2005 - Other 1,020.51 Total Maintenance Fees 2005 2,920.28 Maintenance Fees 2006 280.00 Force Mows 280.00 2006 NSF Checks 1,358.00 2006 Interest 130.00 2006 Attorney Fees 1,748.47 2006 Synergy Collection Fees 685.00 Maintenance Fees 2006 - Other 2,393.50 Total Maintenance Fees 2006 6,594.97 Maintenance Fees 2007 2007 Attorney's Fees 2007 Collection Fees 1,575.00 2007 Transfer & Collection Fees 1,034.00		
Total Maintenance Fees 2005 2,920.28 Maintenance Fees 2006 280.00 Force Mows 280.00 2006 NSF Checks 1,358.00 2006 Interest 130.00 2006 Attorney Fees 1,748.47 2006 Synergy Collection Fees 685.00 Maintenance Fees 2006 - Other 2,393.50 Total Maintenance Fees 2006 6,594.97 Maintenance Fees 2007 2007 Attorney's Fees 2007 Collection Fees 1,575.00 2007 Transfer & Collection Fees 1,034.00		
Maintenance Fees 2006 280.00 Force Mows 280.00 2006 NSF Checks 1,358.00 2006 Interest 130.00 2006 Attorney Fees 1,748.47 2006 Synergy Collection Fees 685.00 Maintenance Fees 2006 - Other 2,393.50 Total Maintenance Fees 2006 6,594.97 Maintenance Fees 2007 2007 Attorney's Fees 2,514.26 2007 Collection Fees 1,575.00 2007 Transfer & Collection Fees		<u>.</u>
Force Mows 280.00 2006 NSF Checks 1,358.00 2006 Interest 130.00 2006 Attorney Fees 1,748.47 2006 Synergy Collection Fees 685.00 Maintenance Fees 2006 - Other 2,393.50 Total Maintenance Fees 2006 6,594.97 Maintenance Fees 2007 2007 Attorney's Fees 2007 Collection Fees 1,575.00 2007 Transfer & Collection Fees 1,034.00		_,
2006 Interest 130.00 2006 Attorney Fees 1,748.47 2006 Synergy Collection Fees 685.00 Maintenance Fees 2006 - Other 2,393.50 Total Maintenance Fees 2006 6,594.97 Maintenance Fees 2007 6,594.97 2007 Attorney's Fees 2,514.26 2007 Collection Fees 1,575.00 2007 Transfer & Collection Fees 1,034.00		280.00
2006 Attorney Fees 1,748.47 2006 Synergy Collection Fees 685.00 Maintenance Fees 2006 - Other 2,393.50 Total Maintenance Fees 2006 6,594.97 Maintenance Fees 2007 6,594.97 2007 Attorney's Fees 2,514.26 2007 Collection Fees 1,575.00 2007 Transfer & Collection Fees 1,034.00	2006 NSF Checks	1,358.00
2006 Synergy Collection Fees 685.00 Maintenance Fees 2006 - Other 2,393.50 Total Maintenance Fees 2006 6,594.97 Maintenance Fees 2007 2,007 Attorney's Fees 2007 Collection Fees 1,575.00 2007 Transfer & Collection Fees 1,034.00		
Maintenance Fees 2006 - Other 2,393.50 Total Maintenance Fees 2006 6,594.97 Maintenance Fees 2007 2007 Attorney's Fees 2,514.26 2007 Collection Fees 1,575.00 1,034.00		-
Total Maintenance Fees 20066,594.97Maintenance Fees 20072007 Attorney's Fees2,514.262007 Collection Fees1,575.002007 Transfer & Collection Fees1,034.00		
2007 Attorney's Fees 2,514.26 2007 Collection Fees 1,575.00 2007 Transfer & Collection Fees 1,034.00		
2007 Attorney's Fees 2,514.26 2007 Collection Fees 1,575.00 2007 Transfer & Collection Fees 1,034.00	Maintenance Fees 2007	
2007 Collection Fees 1,575.00 2007 Transfer & Collection Fees 1,034.00		2,514.26
2007 Transfer & Collection Fees 1,034.00	•	-
2007 Force Mows 1,362.65		
	2007 Force Mows	1,362.65

1:43 PM 11/18/11

Accrual Basis

Westbank Homeowners Association, Inc. **Balance Sheet**

As of October 31, 2011

	Oct 31, 11
Maintenance Fees 2007 - Other	7,223.31
Total Maintenance Fees 2007	13,709.22
Maintenance Fees 2008 2008 Interest on Account 2008 Forced Mows 2008 Attorney's Fees 2008 NSF 2008 Synergy - 3 Payment Option Maintenance Fees 2008 - Other	995.94 2,213.00 16,207.33 423.24 1,334.68 14,039.12
Total Maintenance Fees 2008	35,213.31
Maintenance Fees 2009 2009 Interest on Account 2009 Force Mows 2009 - Synergy Collect & Other Maintenance Fees 2009 - Other	1,064.98 2,477.88 240.00 21,634.22
Total Maintenance Fees 2009	25,417.08
Maintenance Fees 2010 2010 - Synergy Collect & Other 2010 - Interest on Account 2010 - NSF Checks 2010 - Attorney's Fees Maintenance Fees 2010 - Other	11,848.12 3,688.16 375.00 6,415.22 32,574.82
Total Maintenance Fees 2010	54,901.32
Atty Collection Trust Accout Maintenance Fees 2011 2011 - Attorney's Fees 2011 - Force Mows 2011 - NSF Checks 2011 - Synergy Collection Fees Maintenance Fees 2011 - Other	-13,299.02 20,546.88 495.00 280.00 7,950.00 52,888.65
Total Maintenance Fees 2011	82,160.53
Maintenance Fees 2012 DR Fines	-361.00 1,325.00
Total Accounts Receivable	229,366.37
Total Accounts Receivable	229,366.37
Total Current Assets	334,017.92
Fixed Assets Accumulated Depreciation Fixed Assets Building Remodeling Appliances Building Remodeling - Other	-206,734.00 2,280.00 149,741.76
Total Building Remodeling	152,021.76
Building Clubhouse Furniture Fence Gazebo New Building Pool Lights Pool Repairs Pumphouse Signs Swimming Pool (New Pool)	2,172.32 3,406.44 9,197.00 16,740.00 4,335.34 11,546.51 148,507.32 4,350.00 1,633.05 293,359.20
Total Fixed Assets	647,268.94

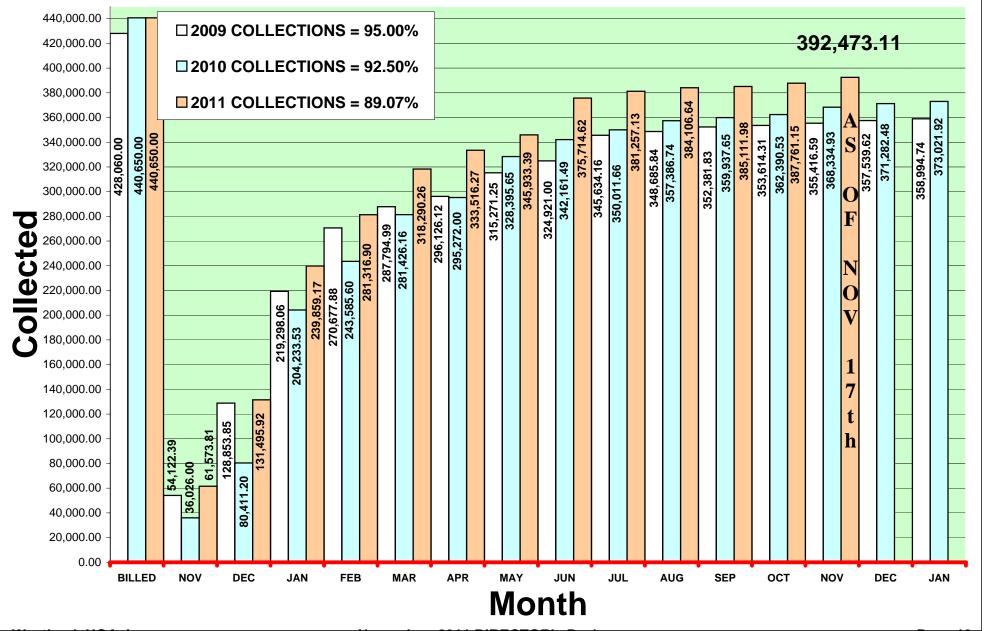
Page 2

1:43 PM 11/18/11 Accrual Basis

Westbank Homeowners Association, Inc. **Balance Sheet** As of October 31, 2011

	Oct 31, 11
Total Fixed Assets	440,534.94
Other Assets Other Assets Pre-Paid Insurance	-2,620.56
Total Other Assets	-2,620.56
Total Other Assets	-2,620.56
TOTAL ASSETS	771,932.30
LIABILITIES & EQUITY Liabilities Current Liabilities Accounts Payable Accounts Payable	-35,971.00
Total Accounts Payable	-35,971.00
Other Current Liabilities Current liabilities Unearned Income from 2011 MFEES	69,727.00
Total Current liabilities	69,727.00
Total Other Current Liabilities	69,727.00
Total Current Liabilities	33,756.00
Long Term Liabilities Long Term Liabilities Sterling Bank 100K Loan 7-30-07 Sterling Bank-Loan 1 Total Long Term Liabilities	74,186.13 50,108.90 124,295.03
Total Long Term Liabilities	124,295.03
Total Liabilities	158,051.03
Equity Retained Earnings Net Income	562,551.12 51,330.15
Total Equity	613,881.27
TOTAL LIABILITIES & EQUITY	771,932.30

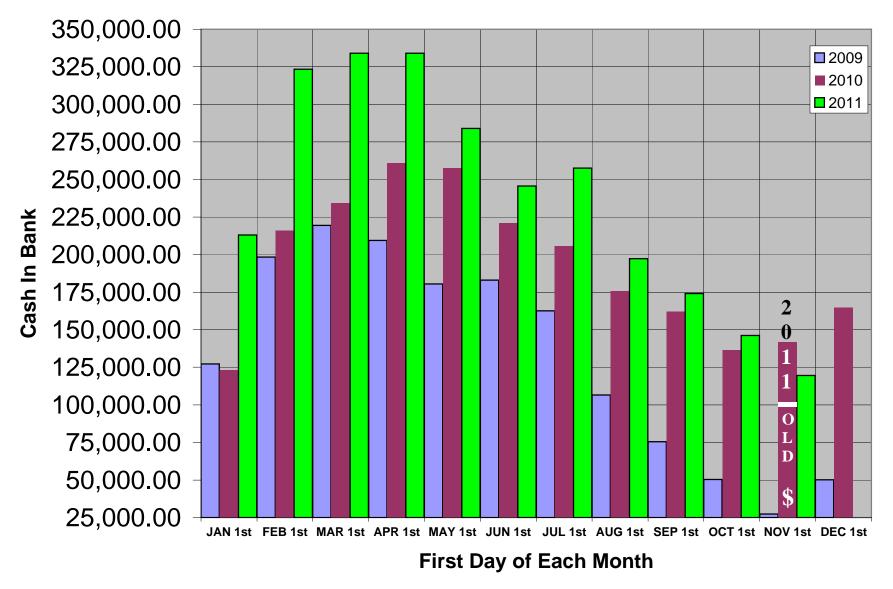
2011 vs 2010 vs 2009 Maintenance Fee Collections



November, 2011 DIRECTOR's Package

WESTBANK H.O.A., INC.

Cash in Bank - 2009 - 2010 - 2011 Comparisons



I have made 4 drive-throughs (on whole subdivision) and 3 partials (reviewing Fined houses). Drive through report will be brought to the meeting.

Westbank H.O.A., Inc. c/o Synergy Management Services, Inc. PO Box 2298		2012 Association Fee Invoice		
Spring, TX 77383-22	298 NEW ADDRESS	DUE DATE	INVOICE #	
281-631-9808 – E-ma	il: tg@carriagelane.net	01/01/2012	12-4321 Other Street	
BILL TO		PROPER	TY OWNER & ADDRESS	
Mr. & Mrs. Lot Owner 4321 Other Street Houston, TX 77064-8159	Invoice Format for Homeowners with NO PREVIOUS Balance	Mr. & Mrs. Lot 4321 Other Houston, TX 77	Street	
BILLING DATE	ACCOUNT NO.		LOAN NO.	
18-Nov-11	4321 Other Street			
2012 Maintenance	DESCRIPTION E Fees		AMOUNT \$350.00	
			tion account, please call Synergy, use your address as the subject.	

Prior to the 2012 Maintenance Fees invoiced above, your account is showing a **Balance of ZERO DOLLARS**.

Thanks for being a great neighbor and HAVE A GREAT 2012.

1. <u>MAKE YOUR CHECK</u> OR MONEY ORDER PAYABLE TO: WESTBANK HOA

2. **ENCLOSE THE RETURN PORTION** OF THIS INVOICE WITH YOUR PAYMENT AND PUT YOUR CARRIAGE LANE ADDRESS SOMEWHERE ON YOUR CHECK OR MONEY ORDER

3. MAIL YOUR CHECK OR MONEY ORDER TO:

Westbank H.O.A. Inc. c/o Synergy Management PO Box 2298 Spring, TX 77383-2298



Westbank H.O.A., Inc. c/o Synergy Management Services, Inc. PO Box 2298 Spring, TX 77383-2298 281-631-9808 – E-mail: tg@carriagelane.net		2012 Association FeeInvoiceDUE DATEINVOICE #01/01/201212-1234 Any Street		
BILL TO		PROPERT	Y OWNER & ADDRESS	
Mr. & Ms. Homeowner 1234 Any Street Houston, TX 77064-815	Invoice Form for Homeowners with previous balance	Mr. & Ms. Home 1234 Any St Houston, TX 77	reet	
BILLING DATE	ACCOUNT NO.	1	LOAN NO.	
18-Nov-11	1234 Any Street			
2012 Maintenand	DESCRIPTION e Fees		AMOUNT \$350.00	
	ns regarding these fees or your he Inc., at 281-631-9808 or e-mail t		ion account, please call Synergy use your address as the subject.	

The Association's books are showing that your property currently has a balance due of 513.00. If you believe this is an error, please contact Synergy Management at 281-631-9808 or by email: tg@carriagelane.net. Use your property address in the subject line. This DOES NOT **INCLUDE** the \$350.00 fees for 2012. With the 2012 Fees you now owe, \$863.00. If any of the amounts shown above are part of a BANKRUPTCY OR A PAYOUT AGREEMENT, please consider this as an informational notice only. If you are not already on an approved payout plan, you should pay this amount or call Synergy to make arrangements for payment. PLEASE NOTE THAT THE AMOUNT SHOWN ABOVE MAY NOT SHOW ALL COSTS OF COLLECTION OR ATTORNEY'S FEES WHICH ARE ADDITIONAL. FAILURE TO PAY MAINTENANCE FEES RESULTS IN ADDITIONAL COLLECTION AND ATTORNEYS FEES BEING ADDED TO YOUR ACCOUNT. IN CASES WHERE YOUR FAILURE TO PAY FORCES US TO GO TO COURT, THE AMOUNT YOU WILL OWE THEN CAN BE MORE THAN \$2,000.00 just in legal fees and cost of collection, plus the amount of your regular balance.

1. MAKE YOUR CHECK OR MONEY ORDER PAYABLE TO: WESTBANK HOA

2. **ENCLOSE THE RETURN PORTION** OF THIS INVOICE WITH YOUR PAYMENT AND PUT YOUR CARRIAGE LANE ADDRESS SOMEWHERE ON YOUR CHECK OR MONEY ORDER

3. MAIL YOUR CHECK OR MONEY ORDER TO:

Westbank H.O.A. Inc. c/o Synergy Management PO Box 2298 Spring, TX 77383-2298



A \$30.00 service fee will be assessed for all returned checks. The \$16.00 handling fee for 3-payment option is due and payable upon initial payment of amounts less than the full \$350.00 payment amount. If your mortgage company escrows your Maintenance Fees and <u>YOU</u> have received this invoice, <u>YOU</u> need to fax or mail the invoice to your mortgage company for payment. All accounts that are not paid in full on or before January 31, 2012 may be subject to additional collection fees and/or attorney's fees. YOUR CHECK OR MONEY ORDER MAY BE DEPOSITED ELECTRONICALLY.

PAYMENTS MAY <u>NO LONGER BE MADE AT OUR</u> <u>OFFICE</u> ON FM 1960. PAYMENTS <u>MUST BE MAILED</u> OR PAID AT THE CLUBHOUSE WHEN IT IS OPEN ON WEDNESDAYS UNTIL THE END OF JANUARY.

Solution Next 4 pages are the same for BOTH FORMATS of Invoices **Solution** CUT

1234 Any Street PLEASE <u>RETURN</u> WITH YOUR <u>FIRST</u> PAYMENT Enclosed find payment in full \$350.00 Thank You!

- 1 Enclosed find payment in full, \$350.00. Thank You!
- 2. □I would like to make 3 equal payments before Jan. 31, 2012 (Total Payments = \$350.00 +16.00 handling fee = \$366.00)
 FIRST PAYMENT OF \$122.00, IF DOING 3 PAYMENTS
 OPTION IS DUE ON OR BEFORE <u>NOVEMBER 30, 2011</u>

Series ------ CUT HERE ------ CUT HERE ------ CUT HERE ------ CUT HERE ------- CUT HERE ------- CUT

1234 Any Street PLEASE <u>RETURN</u> WITH YOUR <u>SECOND</u> PA' PAYMENT

SECOND PAYMENT OF \$122.00 IS DUE ON OR BEFORE <u>DECEMBER 31, 2011</u>

Series CUT HERESeries CUT HERESeries CUT HERESeries CUT HERESeries CUT HERE

1234 Any Street PLEASE <u>RETURN</u> WITH YOUR <u>THIRD</u> PAYMENT 47

THIRD PAYMENT OF \$122.00 IS DUE ON OR BEFORE <u>JANUARY 31, 2012</u> #2

HAVE YOU PICKED UP **YOUR RULES AND REGULATIONS YET**

The Association has prepared a Rules and Regulations Handbook for each homeowner or resident in Carriage Lane. The magazine style handbook has all of the rules and regulations that will be enforced in the subdivision. There is a new procedure for fining homes that continue to violate deed restrictions even after official certified mail request to stop the violations. You can pick up your copy of the Rules and Regulations at the beginning Clubhouse on the last Wednesday of November and continuing on Wednesdays, from 2:00 pm until 7:00 through January, except around Look for the sign at the Chrismas. clubhouse advertising that the "Office is Open."

OUR CARRIAGE LANE STREET LIGHTS

The Homeowners Association pays for the electricity to light all of the streetlights in Carriage Lane. We are paying for the lights based on the number of lights **EVEN IF THEY** ARE BURNT OUT OR NOT WORKING. You can help us get our money's worth and keep your street safe at the same time. If you see a street light that is burnt out, or blinking or going on and off when it should be on, make a note of the 6 digit number that appears on the pole. This number is at about your eye level in big black numbers. Also make a note of the approximate address of the streetlight, the address of the closest house is Westbank HOA, Inc. in November, 2011 DIRECTOR'S Package anonymous.

information you can "go to the web," to let CenterPoint Energy know that the light needs to be repaired. Go to : http://cnp.centerpointenergy.com/outage

and fill out the simple repair form. If you don't have internet access, you may report the light to Synergy Management at 281-631-9808. Please have the 6-digit number and the address handy.

RENT THE CLUBHOUSE

Residents of Carriage Lane may rent our beautiful new clubhouse. The Clubhouse has tables and chairs for 72 people. A full and very modern kitchen facility also serves the main room. TV Cable and sound hookups are available.

The clubhouse rents for events up to 8 hours in length for \$300.00. A \$50.00 (of the \$300.00 rental fee) is nonrefundable and is required in order to reserve the Clubhouse. There is also a \$600.00 security deposit. The security deposit will not be cashed unless there are missing items, or the clubhouse is not clean, or the clubhouse is damaged.

Call 281-631-9808 for more information



CALL 713-222-TIPS

Crime Stoppers of Houston will pay up to \$5,000 for information leading to the arrest and charging of any felony suspects. All

NO FEE INCREASE THIS YEAR

For the SECOND time in 10 years the 2012 Maintenance Fees have not been raised from the previous year's amount. Fees for 2012 remain \$350.00.

Your HOA thanks all members for timely making your HOA payments and helping to make your HOA successful. Please mail your 2012 Fees when convenient on or before January 1st. please call Synergy Management to discuss alternatives if you are going to have trouble paying your fees this year. Thank you.

Your HOA Board of Directors

How Some of Your Money Was Spent in 2011

There have been many improvements in Carriage Lane in 2011, and more are coming in 2012. On one thing there was NO CHANGE, but a repeat of 2010 and 2011. After reviewing the budget for 2012, the Westbank HOA's Board of Directors have voted to keep the annual maintenance fees the same as the last two years.

According to the deed restrictions and State Law, the Directors are allowed to raise the maintenance fees up to 3% each year, but this year they have elected to freeze the fees at \$350.00 for another year. of our water comes from surface sources such as Lake Houston, that water has more iron in it than our 100% well water had. The iron deposits badly stained our pool. The pool was drained and cleaned, and now all new water in the pool is filtered to eliminate most of the iron.

Several leaks in the pool were repaired, as well as some breaks and sinking in the surrounding deck. The coping around the top edge of the pool was also repaired. Many residents enjoyed the repaired pool during the 2011 Swim Season.

The wood covering over our baby pool had rotted and was in danger of falling. The cover was removed and a temporary cover was added for the 2011 swim season. Soon a new canvas cover will be added to cover the baby pool and

Major repairs were made at and on Westbank HOA, Inc. The Carriage Lane Pool. Now that a lot The esplanades are looking great, but during the past 10 years we have lost trees due to a hurricane, disease, windstorms and accidents that have occurred on our esplanades. We are replacing trees on the first 11 esplanades. Next year we will be replacing trees on the last 10 esplanades. The trees will require lots of water for the first year, but should be able to survive on rainwater after that.

CARRIAGE LANE'S CONTRACT WITH THE HARRIS COUNTY SHERIFF'S DEPARTMENT

As you may know, Carriage Lane, through its Homeowners Association and MUD #6, has a contract with the Harris County Sheriff's Department for three deputies to "contract" patrol our neighborhood. These contracts are very expensive costing in excess of \$191,000 Most years the cost of this per year. contract increases anywhere from 3 to 8%. This year however, Commissioner's court elected not to raise the cost of the contract for the year 2012. This is good news for all homeowners as we will save the money that would have been spent for any increase in the contract fees.

In January, 2012 Carriage Lane is going to be losing all of our great

deputies who have been serving our neighborhood for years. We will be getting three new and deferent deputies and there will be no interruption of our patrol services. Please get to know our new deputies, they are here to help keep us all safe.

No deputy can be in all places at all times, therefore it is up to all Carriage Lane residents to take action to protect your own property and that of your neighbors. If you leave your vehicle in your driveway or in the street in front of your house:

- 1. Make sure there nothing of value in view of people that might look into your vehicle.
- 2. LOCK THE VEHICLE with the
- 3. WINDOWS ALL THE WAY UP.

Most of the vehicles that are broken into or stolen in Carriage Lane, have not even been locked. So please, LOCK YOUR VEHICLES. Most of the homes that are burglarized in Carriage Lane ARE NOT LOCKED. Take a few minutes to check and make sure that all of your windows are locked. Most Carriage Lane breakins are through unlocked back-yard windows. AND ALWAYS LOCK YOUR DOORS WHEN YOU LEAVE YOUR HOME. **IF IT HAS A LOCK USE IT !**

Courtesy CUT AND TAPE Mailing Labels for your payment(s)

Westbank H.O.A., Inc.	Westbank H.O.A., Inc.	Westbank H.O.A., Inc.
c/o Synergy Management	c/o Synergy Management	c/o Synergy Management
PO Box 2298	PO Box 2298	PO Box 2298
Westbank HOA, Inc. 2298	November 2011 DIRECTOR's Package	Spring, TX 77383-2298